

## Rhône-Poulenc threatens to keep drugs out of UK

 forred to cut the C pricicof one variety was aleep.
ing pill called $Z$ Iimovane- to avoid its being put
 government is today expocted to cur the prices
it pays for rouss by 2 , per cent tacross the board.
Price cuts huys be
 UK economy continues recovery: Strong ted rise in the pries of manuactured bods added pace. Page 14; Lex, Page 14; Condon stocks, Page Bosnia declsion deferreds: Nato deferred
a devision on carring out air strikes in Bosnia,
 reached broad agreement on the military logistics
for sumb hatacks. Page 14; Serbs inject tresb donbts,
Page Volkswagen, Europe's leadins volume car make

Israel rules out direct PLO talks: Israel
ruled out direct talks witb the Tunis-based Pales ine Liberation Organisation and said it would contiuue to negotiate with a Palestinian peace
doleyation from the occupped territories. Page 3 GKN, UK ensinecring group. is to supply more


US ciplomat killed: A US diplomat was sbot in the formeorgia, the thet Unst westersm political turmolic.
Rights issue for HK tumnel: Hong Kong's Cross Hurbour Tunnel Company plans to raise «hich received clina's approval Lu June. Page 16


Banque Natinnale de Paris, laresest of Frances rivattsation this naturrin hy nynouncing a two-for ${ }^{\text {one sectip }}$ is
nvestment plan for eastern Germany:
 he regions stilitiles, Page 2
Sara Lee, Chicayo-hased food and cousumer ncrease in iourth-quarter profits to 3150 m after rrz corporation, the world's higgest ninin sland told project in Papua New Guinea - the
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> mit


Hosokawa cabinet has LDP leanings
By Robert Thomson in Tokyo Horihiro Hosotama, the head of unvelled a conservative cabine
which promised to mantalo for hich promised to mantato for

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narty. formerly the Japan Soclal incluaing
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thoutd should continued and renat what should he renewed, MM
Hosokawa sald "We have prom
Hen Sed to reform Japanese poritics
and we want to fulfill the people's
 gin affairs, prompted Japan forese the "Orawa cabinet tin holection of
HI tchiro Ozawa the former LDP the coalition puliling strings
Tokyo stock prices rose after The announcement of the cabinee government would contront tve
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coonomic policy. The new finance


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Economic criteria must be maintained, German leader insists



## Unisys president

quits in shake-up to boost two divisions

 ing business units
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Reto Braun, president and chief

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Banking Clients Have Always Expected Outstanding Personal Service. Today They Find It With Us.



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## Serbs inject fresh doubts into Nato

Gillian Tett on the veneer of agreement over air strikes in Bosnia


Delors hopes for a Franco-German initiative

## Commission determined to hold line on Emu strategy



Deutsche Bank's Walter: M3 "devalned"


## Bundesbank told it should drop reliance on M3

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## Investors set to recharge E German energy sector

A total of DM46bn is waiting to be spent, mainly by the domestic utilities, writes Judy Dempsey in Berlin


## The Hard Ecu and All That: a Good Thing?



## UK siren song fails to charm Brussels 

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As Japan's coalition takes office FT writers assess the likely policy changes

Ailing economy poised to
trigger spending package


## Hata: the lone elder statesman




Trade and Agriculture
Kumagai likely to follow the LDP policy line


## Rabin rules out direct PLO talks



IMF yet to agree
Pakistan package

| By Farhan Bokhari Islamabad | The government may also seek to merge up to 21 federal min istries into other ministries. |
| :---: | :---: |
| Aund delegation left Pakkistan |  |
| without | L- |
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| government on economic | El-Erian. the IMF milssion |
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| ral of the tinance mini | board. Mr Qazi Aleemullah. |
| try. said there were "no majo | Pakistan's finance secretary. |
| ticklish issues left". But | said there was a "more tlan so |
| co | per cent chance" of agreement. |
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| Stimon Davies in Hong Kon | rent and former officials of the |
| The companies are currently | state-rnn Tang Eng lron |
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| Kong's attorney general. |  |
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| hrough the initial inquiry $h$ |  |

## Kenya's quest for credibility meets a sceptical eye

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Clinton risks westerners' ire over grazing

| By George Graham in Washington | proved short-lived but the dam age it did to Mr Clinton's presi |
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| THE CLINTON administration | dilled |
| again risking the ire of sena- | Congress tiat Mr Clin |
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| posals for improving the man | package, which passed Con- |
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| Mr Bruce Bahbitt. In | tbased on the |
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NEWS: THE AMERICAS


Toll in Caracas storm tops 100

By Joseph Mann in Caracas \(\begin{gathered}and buryng poople aive<br>The total number of pictums\end{gathered}\)







## Canada's Liberals turn up the heat

The ruling Tories look vulnerable, but it is early days yet, writes Bernard Simon


#### Abstract




NEWS: WORLD TRADE

## US and Mexico may thrash out separate deal on Nafta issues



| governments fall to enforce their labour or environmental laws. Mexico has backed a pro- posal to use the levying of fines for enforcement. but this has bees vetoed by key Demo crats in the US Congress. At the very least, the US and Mexico are experted to agree to tariff "snapbacks" in the event unjustifiable" nonenforcement in Congress there is. <br> in congress, there is concerm turned intensely ugly." US corporations, hosttle to labour ment. are believed to be supplying Mexico with proposals to bring to the bargaining table. <br> Mis Lori Wallach. a lawyer of Public Citizen, a citizens group opposed to Nafta. Irrein the final agreement over sanctions to enforce labour and |
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\section*{Belfast group in China deal

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## Treuhand team hunts for export niches in the east



the Treuhand has set forever. They ree temporary:


## US, Japan 'dominate in Pacific'

Indonesia's power scramble


## Technologies-A Driving Force for Corporate Growth

McCulloch: We are all looking forward you think is the most important factor for Toshiba's continued corporate growth? for Sato: Kisaburo Yamaguchi, a former president of Toshiba, once said that a manufacturer without R\&D facilities is tike an insect without antennae. Strong technological capabilities provide the basis, the driving force, for to create innovative products is a key factor determining corporate strength in this severe business climate

R\&D also plays an important part in our "Three $\mathrm{G}^{\prime}$ " policy, covering Growth, Group and Global: To achieve growth, we have to direct our resources to facilitate expansion in promising areas. Our group policy is geared the overall capabilities of Toshiba Group. Our global target is continued promotion of globalisation, including expansion of overseas R\&D and production. Here, we are also pursuing greater localisation in the management of our overseas subsidiaries, and realising our. policies for competition,' cooperation and complemen anty aliances

## Three-tier R\&D Structure

 McCulloctr: How is Toshiba's R\&D organised?Sato: Our business interests are very diverse, ranging from information and communication systems and electronic devices to heavy electrical apparatus and consumer products. We see our field as "Electronics and Energy", from which we have derived the Toshiba slogan est. We carry out research in thport "E\&E"
Our R\&D is organised in a three-tier hierarchy, with laboratories at each level carrying our different assignments. In the first-tier, the laboratories at our corporate Research and Development Centre condnct research from a long-range perspective of more than five that might be utilised in products in five or more years from now. The second-tier development laboratories belong to our different business groups. They are oriented to practical application of the technologies developed in the corporate labs, and are looking at commercive year time span. Final commercialisation, in under three years, is carried out by the engineering departments in each operating division.


McCulloch: It sounds as if the corporate laboratories are pushing forward essential research. Can you tell me more about their structure?

Sato: Well, in October last year we completed a major restructuring of corporate research and development. What we wanted to achieve was a further refinement of barricapabilities. We wantid to break activities and
quicken our responses to fast-changing trends. We now have eight laboratories that make up the R\&D Centre. They are Advanced Research, Materials \& Devices Research, Communication \& Information Systems Research, Energy tems \& Sof Research, ULSI Research, SysEngineering, and the Kansai Research Labs, which are responsible for R\&D in information and communication technologies. Each of these is free to carry out their own projects. There is one more organisation I should mention. The Manufacturing Engineering Research Centre is responsible for developing company. These are essential for reliable mass production of precision equipment.

McCulloch: What about numbers? How many engineers work in R\&D?
Sato: Quite many. One of the reasons why so many Toshiba products enjoy worldthe skills of our engineers and researchers who number about 45 per cent of Toshiba Corporation's 75,000 employees. Researchers alone account for around 20 per cent of all employees. About 60 per cent of these work in the engineering departments, with the others equally divided among the R\&D Centre and the development labs.

McCulloch: You have an extensive $R \& D$ structure in Japan. What about overseas? Sato: We have four important overseas facilities. In January 1991, we set up the Toshiba Cambridge Research Centre in the UK to carry out basic research in semiconductor physics. Europe has taken the initiative in research in this field. In the US, our Advanced TV Technology Centre, established in May 1990, is working on new TV technologies, inR\&D facilities for software for information and communications systems and medical equipment

## Working towards a Synergy in

Operations-Multimedia Business
McCulloch: Nowadays, we hear a lot about integrating technologies from different fields and about the impact multimedia will have. How is Toshiba responding to this trend? Sato: Multimedia has become a buzzword

in the computer and consumer product industries. My understanding of the concept is carty and present information: video, cat visual images, sound. When they are handled as analog data-the way most media are stil configured today-then each medium has it own analog form. That means different kind of information can't be handled together, in he same way or within the same hame"ork. will be more or less complete by the beginnin of the next century. As with computers, all in formation sources will be fused in digitalised data and we will be able to process it in one unified framework. Digitisation removes th differences between media, fusing them into he framework of multimedia. Consequently, mealised and we expect our creativity to be dramatically enhanced.

McCulloch: So, multimedia means fusion of the information, communications, audio and visual imaging equipment fields? Sato: That is right. And that is why believe Toshiba is one of the companies best positioned to realise the full potential of multime are working towards a synergy in the wide range of products and services we cover in our operations. Electronic components, image compression, image filing and battery tech nologies are indispensable to multimedia Toshiba has already made major advances in all these areas.
McCulloch: Can you give me some details?
Sato: As I am sure you know, we play leading role in the world semiconducto market. We have also pioneered the research
development and commercialisation of liquic


In Touch with Tomorrow toshiba
crystal displays (LCDs). In image compression, we are working to establish a world standard for a compression format which can send and record images without deterioration. Toshiba is a major player in CD-ROM and optical disks, products that have a central role to play in large volume data storage. In batteres, a joint venture with Asahi Chemical
ndustry to develop and manufacture lithiumon rechargeable batteries has just started peration. These are next-generation batteries that are small and light-weight. With Apple Computer of the US, Toshiba is working on CD-ROM based personal multimedia players. Our efforts are not only tied to hardware. Our limited partnership with Time Warner
gives us access to an extensive software library

## Directing Resources fo

Progress towards the 21st Century
McCulloch: My understanding so far is that Toshiba has an extensive $R \& D$ operation Tirning to the long-term, which busines areas will you jocus on for the 21 st cennury? Sato: lie are great believers in the benefils of a highly advanced infornation society and we are making every effort to suppor it realisation. We are investing our resources in information and communication systems, particularly in the areas of broadband com essing and digital tecinnologies.
Our electronic components business is one that will continue to be central to growth. As one of the world's leading IC manufac curers, we will maintain our competitiveness in the market by providing further high value added products. To take one example, we future generation of 256 megabit DRAMs in a joint development with IBM and Siemens. We are also very active in promoting flash memory technology, through alliances with major companies. This is a very exciting product with a lot of potential, including the eventual replacement of hard disk drives. We are cooperating with IBM Japan
y area, large-size colour LCD
In the energy business, we are focusing on fuel, which enhances heat efficiency by combining conventional thermal power generation with a gas turbine. These efforts allow us to lay an active role in tackling conservation limited resources and supporting environ--
"E\&E" Supports the 21st Century
McCulloch: What kind of integration technologies are necessary for the 2Ist centur!?
Sato: I believe that the depletion of resources and the destruction of the environment will be critical problems in the 21 st century. Look at transportation. Every day, countless trucks are on the roads, carrying masses of products, materials and food. They cram the streets, burn non-recoverable fuels, and damage the environment. Ultimately, they natural resources.
Toshiba is conducting R\&D into a new type of transportation system, a super-conducting magnetic levitated train. Here we are able to combine our wide-ranging capabilities in electronics with transportation technology, and develop an answer to our traffic problems. This is exactly the kind of integration made possible by our commitment to "E\&E."

I believe that Toshiba has a lot to offer the world, as we cover a through Electronics and Energy. We have a through Electronics and Energy. We have a
huge potential to contribute to the progress of huge potential to contribute to the progress of
world society. The way I see it, that contribution is Toshiba's mission.

## GKN wins Kuwaiti order for armoured vehicles

By Kevin Done
and Daniel Creen


Revival of hard Ecu plan tests Tory unity

## By Domid

THE RESURRECTION of prime minister John Major＇s op proposal
for a common Europan cur．
rency appeared yesterday to rence common Europeand cur
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Europe in tbe rusions vover He the the railing tory
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tive of a single European jur reacy nould become the law of
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Mr Ray Whites．another
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union was not wwithin the
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Everyone＇s talking about mobile phones We helped to invent them．


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the ultimate choice．


## Hill Samuel to

 advise on funding Channel rail link| n Auther |  |
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| HLL SAMUEL．the UK merchant bank．bas been appointed to advise the govern－ ment on attracting private sector funds for theni． 5 hn Chan－ nel tunnel rail link hetween Britain and France． |  |
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| Britain and France． |  |
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| dering process．There is no impled critclsm of Samuel |  |
| Montagu，and the work they have already completed is very much the hasis of hors we go |  |
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| has committed |  |
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Businesses face up to the ERM＇s $15 \%$ solution
Tracy Corrigan and Charles Batchelor on how smaller companies are coping with the wider bands




First lawyers for takeovers

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## TECHNOLOGY

Microsoft is giving mixed signals about its

## Bruised but not beaten

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Technically Speaking
That 'vision
thing' again

By Louise Kehoe

| Cf | a key ingredient of industry lead ership, he maintains. |
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|  | ing. In tbe past. IBM was prone to seeing the information industry through Big Blue-tinted glasses |
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| new chairman and chief executive. vision $n$ be declared last monts in a statement that is stirring wide spread dehate throughout the |  |
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| Computer industry. ${ }_{\text {Tbe }}$ "vision thing, is a bot topic |  |
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| among those who lise to wax lyri- |  |
| that technology developmens will take in coming years: "informa- |  |
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| tion highways" and "industry convergence" are their favourite top |  |
| ics. All seem to see their companies playing a critical role |  |
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| Yet apart from drumming up enthusiasm for technology in gen-eral. is there $3 n y$ value to this star gazing? |  |
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|  | Bill Cates, chairman of Mi |  |
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| Soft. founded his company on a |  |
| chips would put "a personal computer on every desk and in every |  |
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| this would create for selling software programs. |  |
|  | ware programs. <br> "Paul Alleo iMicrosoft co- |
| founder and 1 wrote that down on day one," Gates recalls. Eighteen |  |
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| years, and several hallions of reve nue dollars, later Gates still sets |  |
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| aside a few "think weeks" eacb year to "figure out trends that are |  |
| going to affect us and what we ought to be doing ahout them. It is something you have to give a lot |  |
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| of thought to." |  |
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| visioo? "lt depends what you mean by vision." he responds. "In |  |
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| Industry direction the factors that |  |
| the sunergies betweeo them is very important." |  |
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| Accordiog to Mike Maples. |  |
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| "Yision is knozting rhere to go". |  |
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## Wouldn't you like to talk to the people who make the world go round?



[^1]day they have to think beyond natlonal borders and take account of global lssues. And they wir look to the Financial Times for the most authoritative reporting of events as they unfold In Washington. The firanclal thmes
 (t will dellier ase Is not lost please telephone Hannah Pursall in London +44 (0) 718734167 or your

FF. IMF/World Economy and Finance Survey.

IT PAYS TO BE THE STRONGEST


> Riyad Bank. THE Saudi Bank. has recently furth
> $\begin{aligned} & \text { Riyad Bank. THE Saudi Bank. has recently further } \\ & \text { fortified its position as the strongest and the most highly }\end{aligned}$ capitalised bank in the Kingdon of Saudi Arabia. This unique position. supported by the experience gained from 35 years of banking operations in the Kingdom and
> We have a subsidiary and a branch in London. an Agency office in Houston in addition to our 176 domestic
> Whether your business is oil. pharmaceuticals. steel. agriculture, rranspornation. construction, general trading. strengh, stability and expertise to help you grow:
> Conact Riyad Bank offices in London, Houston or Saud Arubia to smooth the path of your intermational tusiness.
> 4.
> RIYAD BANK


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MANAGEMENT: THE GROWING BUSINESS


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## BUSINESS OPPORTUNITIES



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| GERMAN ENGINEERRNG FrRM | REQUIRED TO PURCHASE <br> GENERAL INSURANCE BROKERAGE <br> Wall astabllshed national trade association with a large and expanding insurancer requirement for is member compesies, seeks to purchase a brokerage in London or Home Ccumptiss. Lleally the brokerage should hava a well trained staff, premium incoma in excess of $£ .5 \mathrm{~s}$ p.a and must have ful underviting airangements <br>  <br>  If you would lika instant expansion of your businesss with almost unifinitid poteratidel hindly send tuild detalls to: <br> Alan E Philips, Socretay, The Guid of Mastor Crattsmen Limiked, 166 High Street, Lewes, East Sussex BN7 IXU. | Ex PLC Semion Rxecutive witth significant inyestiment funds secks parcliasisg opportunity of an cughemering: comprang. with tannever of $u p$ to £15m. Ability to respond. quickly and in . striatest confidence. <br> Titio Bow 139\% Fitumpini Times, <br>  $\qquad$ |
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| South West England <br> for Jolm Verturre mportant country ho <br> Tomes, One Southwar <br> London SE1 | UK \& Offshore Company Specialists <br>  <br> UKLD ©84.95: |  |
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| The Joint Administrative Receivers, H.C. Brunt and P.M. Lyon, offer for sale the businesses and assets of Mundiall Group of Companies. |  |  |  |
| Ebis Limited | Trifab <br> Limited | UPVG <br> Structures Limited | Filtermax Limited |
| Frehold factory as Btoxwich, Near Walsalh West Midlancs 14.800 square feet including feet | Manulacturer of high denssity hlgh temperature incluoding ashestors based products | - High quality double glazing manufacturer <br> - Modem equipment | - Manufacturer and supplier of air fiters to he air condritioning industry |
| Yard and parking tacilities, excellent access to $\$ 46$ | Freehold property. of 7,200 square feet at Southport, Merseyside | Computerised design and production control | - Leasehold premises |
| Supplier of low density notuating materials | tal sthe area 0.6 acre | - Annual tumover of approximately $\& 1$ million |  |
| Arrual T/O 5 em (now coased trading) | Annual turnover in excess of $£ 500,000$ |  | $\substack{\text { aparaximale } \\ \text { per month }}$ |
| For further details, please cootact Hedley Brunt or Garth Hoskins of:- |  |  |  |
| Kidsons Impey Chantered Accouotant <br> 8 Cherry S <br> Birmingham B2 5AD | Tel: 0216312631 | hiviovs [11) PE $]$ | na |


| F FOR SALE |  |  |
| :---: | :---: | :---: |
| DUNKELD GROUP PLC <br> Ia Administrative Receivership <br> The Joint Administrative Recivers offer for sale as a going concern the Business and Assets of Dunkeld's Swimwear and Shirt divisions: <br> SWimwear division <br> Neal \& Cooper Limited <br> Slix Limited <br> (Both In Administrative Receiverhiri) <br> London <br> Oxsigns and manulactures own label and branded ladies srimwear for higes streed and mail <br> syimwear for highs street and Priucipal features include: <br> - Largert prodineer of ladies swimwear is the U.K accounting <br> - Cuslomers indude major department stares, bigh sireet <br> muliples and iedependeal relailen. <br> Brand name 'Slis: <br> Freehold property on fhe North Circalar Rozd, Londno. <br> Manufactures own knitted material. <br> Skilled workforce of 170. <br> Audited anomal lurnorer for the year to November 1992 s5. miltian, forecast for the year to Noveraiosi 1993 s62 million. <br> For further iaformazion pleaseconuzce, plezze contert the Joint Administratire Rectivers: Phillip Sykes and John Hill. BDO Binder Hamlyn, 20 Old Bailey, Loudoan EC 3 M TBM Tet 0714896193 Faxi 071489695 <br> SHIRT DIVISION <br> Ben Sherman (Manufacturing) Ltd. <br> The Branded Shirt Company Ltd. <br> (Both In Administrative Receivership) <br> Londou and Northern Ireland <br> Manufactares and inports shirts for workwear and branded secior <br> Priacipal features include: <br> - One of the four largest suppliers of men's shirts to the U.K. <br> - U.K. customen ioclude anjjor remilers for branded prodocts <br> and major employers for workwear. <br> - Brand oames include, 'Ben Sherman'. 'Ten'. 'Pierre Balumin'. 'Inizo Jones' and 'Pagache'. <br> - Frechold properties in Lurgan and Londondery. <br> - Slitled workfarce of 300. <br> Audited anuaal wrroover for the year to November 1992 £10.5 million, forecaut for the year to November 1993 E12.5 miflion <br>  <br> Receiver. Eric Bell, BDO Binder HantyI, 12 Malane Rond, Befast BT9 5BP Northern Ithand <br> Belfast BT9 5BP Northern Ireland. <br> Tel: 0232381900 Fax: 0222661722 |  |  |
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## FORSALE <br> First Division Football League Club Freehold Stadium Serious parties only, $\subset £ 5 m$

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BUSINESS AND THE LAW

| limits unlawful <br> UK rules restricting the <br> Miss Helen Marshall, a dietician, had been dismissed by ber cmployer, the Southampton and South Vest Humpshire Area that she had passed state pension age. In 1986 the European Court agos were different for men and woment. her dismissal was discrim. The issne the court had to decide in the second case was the level of compensation to which she was entitled. Under the UK's Sex Discrimination Act, compensation at the time was limited to assessed Miss Marshall's financial loss at $\mathrm{E} 18,405$. including $\mathbf{8 7 , 7 7 0}$ in ity paid the capital sum, but The Court first analysed the objective of the sex discrimination directive. It held that the purpose of the provisions was to put into offert in member states the princi- ple of equal treatment for men and women in employment <br> It then reiterated that the particular provision that prohiblted sex and could be relied ou hy an individual ngsinsi a state authority <br> As to the provision in the directise that put member states under a duty to take all necessary mea- sures to enable persons who consitered tbemselves wronged by tiscriningtion to pursue their clains before the courts, the Court suin that the measures in question lad to be such as to guarantee tion and have a real deterrent effect on the employer. <br> This neant that the particular should be taken into acco hreach in the event of discriminatory dismilssal. a situation of equality either reinstating the victim or. allerantively: granting Enanchal <br> compensation for the loss and In the light of this, the Court compensation breached the proviston in the Councll directive relat ing to the member states' obliga- tlon to guarantee real and because such an action protection. ily limited the amount of compensation to a level which might not reflect the actual loss and damage suffered in each case. <br> The Court also held that interest must be capable of being awarded, had to take account of factors. such as the passage of time, which might reduce its value. might reduce its value. Finally, the Court held that the , tled to choose between different solutions to achieve the obfective Judicial protection. did not pre- vent that provision from being directly effective. <br> C-27191: Marshall $v$ Southamp Area Health Authority. ECJ FC. August 21993 <br> Italian rules on foreign langoage The European Court has ruled that au Italian law restricting contants to renewable one-year periods was contrary to the Rome treaty's provisions on the free movement of workers. <br> The law in question only appled to foreign language assistants and found that, although the law ity, It applied essentially to nationals from otber memher foreign language assistants in Italy were Italian. It was argued that the rules numbers of assistants matched the The Court held that the EC provstons did not stop member states hle measures aimed at applicamanagement as long as such meaJoined Cases C.259/91, and C 333991 : Altue and Others $v$ Universilo degli studi di Venezia, <br> BRICK COURT C BRUSSELS |  Tndustry. which would shepherd succh a hul through parliament. seems to have its hands full with the prime minister's mucb vaunted deregulation bult to cut red tape, the privatisation of Britisb coal and Yet the case for reform of the tion appears to be stronger now government in 1987. The European courts to take over the handling of routus compeition cases - a move of competition rules within Europe as a whole. $\qquad$ change was given to the UK government last week. when the Britiode of Economic Affairs published a serles of lectures glven last year at most importank lssues in requlation. and in particular by the lecture by geoeral of fair trading. Sir Gordon's starting point was that UK competitlon law remains unnecessarily complex. There are four basic statutes: the 1971 Pair Trading Act, the 1976 Restrittive Trade Practices Act, the 1976 Resale Prices Act and the 1980 competition Act, handling mergers, antitcompet. live praltices and ouner forms of monapolistic behaviour, cartels and <br> Each of these is dealt with by different procedures involving a director general of fair trading. the Monopolies and Mergers Commistary and the Restrictive Practices Only resale price maintenance is automatically prohibited (except in relation to books and pharmace to cals). Everything else is uubject to case-hy-case examination. and an tion can only be probiblted or modified if, following investigation, it is found to he against the "puhlic interest". This "nebulous concept". Sir Gordon said, set the UK's competitlon countries, including those of the European Community. <br> To add to the complex mosaic faced by UK industry, EC competition law - article 85 of the Rome treareements and article 86 dealing with ahuse of market power - is interstate trade is affecied. Growing levels of international trade and the globalisation of mar- kets mean EC law has an Increasing | The UK cannot aff <br> to reforms, say <br> impact in the UK. It also points to the need not only for closer authorities, but more importantly, to the need for coovergeoce in cies. <br> Sir Cordon argued that the most ohvious and urgent need for reform was in the restrictive trade pran of controlling price-fixing cartels and market sharing agreements, hid rigsing and collusive tendering was the restrictive trade practices act is not up to the task. The defects in the legisiation are well known. The act requires par. ties to any arreement in which two or more of them accept restrictions on their commercial freedom, to the office of Fair Trading for reglstration If they do not the agree- ment will be unlawiul. But this reg. | burner <br> ford further delays R Robert Rice <br> istration requirement catches a large number of agreements that have no significant effect on compe tition. OFT bas inadequate investigatory powrers. When the OFT suspects an tion, all it can do is issue a notice requiring details of any registrahle agreements. It has virtually no means of proceeding in the face of denials, even where it continues to have strong suspicions. lation thind defect is that the legisare no financial penalities for failure to comply with the registration requirement. Companies operating anti-competitive agreements do face unlimited fines for contempt of count if they hreak an order of the Restrictive Practices Court hut in prases have been modest. Having promised reform of the | law in its election manlfesto six years ago, the government produced a white paper in July 1989 outlining a white paper in July <br> Anti-competitive agreements and matically prohihited unless they met specitic criteria for an exemp- ton, with heavy lines of up to 10 flagrant breach of the law. The OFT gatory powners, including the right evidence of a suspected agreement The proposals met with wide- spread approval - even from industry, which saw advantages in the closer alignment of PC and UK law. <br> (D) ut the white paper dealt given nevt powers to investigate and tackle restrictive trade agreedealing with abuse by individual companies of their dominance in tion. The problems with the eristidentilied in the restrictive trade practices legislation: weak deterrance, no rights to damages or ers of investigration. The government appeared to accept this argument and, Last Novenber, published a consultation paper on reform of the taw on abuse on three options, two of which involved adopting an EC-style dominant position, backed by fines. opted to retain the exdsting case-bycase approach for tacking anti-comtigatory powers are to be strangthened, so that it can decide more inquiries. <br> The government had identified a monopoly controls, and had originally favoured adopting a new systreaty while retaining the UK's monopolies moder the Fair Trading Act. Sir Gordon had also favoured this approach. <br> Its change of mind was ascribed oys opposed to the idea of Ines for ing goods too cheaply and refusing to sapply certain outlets. ution laws remain and need to be addressed, if the UK is not to find itself jncreasingly out of step in Emope. The publication of Sir Gordon's views will remind the governthings drift | Record Canadian fine imposed for market-sharing pact <br> Tn Jume, Canadian competition Lever fine against a singie firm when it fined Chemagro, a subsidiary of Bayer AG, Csim for two separate mariset-sharing gareements. As vell as confirming the trend in Camada towards increasingly higar anes the cas higinlights the innpertance of Canadian rules against foreignaqreements, and the Canadian compettion bureau's whistle- <br> The first conspiracy involved an umiawful agreement between for their Canadian subsidiaries to share the Canadilan market for certain chemical insecticides chicen 1583, and 1388. <br> The second coaspiracy involved a 1990 mariset-sisaring agreement Laboratories, which came to light When Abbott voluntarily reportec it in return for immunity from company convicted in Canade of a foreign-directed antitrust conspiracy. <br> Harassment case |
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## PEOPLE

Inspiring fear from the Bank of England


ARTS


Playful studies in ambiguity
William Packer reviews 'Pictures in Pictures' at the National Gallery

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Cleveland Lyric Opera/Paul Griffiths



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| INTERNATIONAL ARTS GUIDE |
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* ( AMSTERDAM

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| Odeon of Herodes Atticus Tomorrow and thurs: Peter Hall Company's Englest-larguage production of Avistopi Lysistrata ( 32224.459 ) <br> Eptasurus Sat and Sun: Eunipides' | Fri | its new season nn Sep 9 |
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| aurus of 22006) |  |
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| - Tonightr'e ballet gala at the Hungarian State Opera opens a 10 -day apera and ballet festival. There will be three opera concerts and two performances each of Tosca and La traviata <br> Budapest Festival Orchestra's summer concort series opens at the City Hall on Sat, and is devoted to works of the Bach farily. The first six concerts are conducted by van Fischer, and the tes ven finmerseel. Performences are daily till Aug 23 , except Aug | Tvoli Tonight Kontra Quartet plays works by Grieg, Homemann and Mozart. Thurs: Murray Perahia piano recital. Sat and Sun: Michaes Schoenwandt conducts Moroin Sandering conducts European works by Haydn, Beethoven and Sibelius. Next Tues and Wed: Paavo Berghond conducts Chamber Orchestra of Europe. Aug 19: Cheryl Studer. Aug 20: Jessye NormanThe summer concent season runs |
| Convention Centre on Aug 28, with the Hungarian State Symphony Orchestra conducted by Adarn Fischer. <br> - Booking and Information at National Philharmonia Office. Vorösmarty ter 1 . | - LEIPZIG <br> This month's programme at the Gewardhaus includes a performance nf Haydn's The Creation on Sat conducted by Enoch zu Guttenberg, a concert by Asian Youth Orchestra with violin soloist Gidon Kremer on Aug 20, performed by MDR Symphony Orchestra and Chorus on Aug 24. and a concert conducted by Kryystof Penderecki on Aug 27. The Gewandiraus Orchestra opens its new season nn Sep 9 (132 280) |
| CHICAGO <br> Boethoven's Missa Solemnis |  |
| RAVINIA FESTIVAL <br> Toright Natalia Cole. Tomorrow: Los Lobos. Thurs: William Christie conducts Les Arts Florissants in Purcerl's Dido and Aeneas and <br> Chapention's Actfon. Fri, Sati, Sur: |  |
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## Wessex Opera/Max Loppert <br> Verdi and Britten




New music at the Proms
Weir and Saxton

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|  | Anterica's obsession with violence. Till Aug 28 (MacDougal Strset Columbia Arts Center 301-808 2440)A Simple Heart: an adaptailion |  |
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## A ${ }^{1}$ Addemars Piguet



ONLY WHEN FORM AND FUNCTION COMBINE PERFECTLY DOES A GREAT CLASSIC EMERGE.

## Si coul Aus

The chancellor's dilemma: an inside view

## Oil's disappearing act



## LETTERS TO THE EDITOR

Number One Southwark Bridge London. SE1 9HL,
A better way Local efforts too often ignored to save on energy bills in delivery of emergency aid

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Expected benefits of Uruguay Round may not materialise




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## Michael Skapinker on a Polish woman's campaign to  The struggle of the dispossessed

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Testing the royal water
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## Christopher Bobinski on competing claims for land



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## OBSERVER

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## 1. Ted Dexter. finalily bowled out as chairmano f Englandscricket selectors, should have tmowe tis

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Information Technology Review

| It was up to London University computing professor John Campbell, stone walling against possihilitices of artificial in to state the ohvious. <br> "It may he possibie to huild a cricket. playing rabot. hut we don't the knowledge and batting skills of Don Bradman." Campbell says, before adding: "though huilding of an average member of the present English national cricket team may he another matter." <br> Under wraps <br> - Still on the subject of cricket, has anyone seen Barry Flanagan's odd statue which has just been removed from under the nose of the Bank of Engiand? <br> It was supposed to be a cricketer hut a Financial Times yeader rang to complain that it was more iike cricket stumps. Hardly the sort of work that should be supported |
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# FINANCIAL TIMES COMPANIES \& MARKETS 



## Petrofina: warns of

 first half decline

## BNP

prepares for sale with share split



 Air crash brings share crash



A new leaf for papermakers

Almost in focus

 Checking out hotels



## Barlow Rand to break in four

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RTZ cuts stake in Papuan gold
$\left\lvert\, \begin{aligned} & \text { Richard Waters on the risks tha } \\ & \text { A test for the } \\ & \text { catastrophe } \\ & \text { theory of lending }\end{aligned}\right.$

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 RTZ Corporation, the wo

## Ulinge FINANCTAL TMIES TUESDAY august 101993 <br> INTERNATIONAL COMPANIES AND FINANCE

Petrofina warns of profits
decline for first half
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Argentine oil
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US loan guarantees to
UK media
transmitter
may seek may seek
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Swedish air crash hits sector's shares

Papermakers turn over a new leaf


| GULF INTERNATIONAL BANK B.s.c 1993 Interim Results INTERIM PROFITS AT RECORD LEVEL |
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On target to complete $£ 100 \mathrm{~m}$ divestment programme by October
Further sale nets Lucas $£ 9 \mathrm{~m}$



## Westminster Health beats forecast with rise to $\mathbf{£ 4 . 3 m}$

| gie Ury |  | with another il6 beds due to |
| :---: | :---: | :---: |
| WESTMINSTER Health Care． |  | ned in each of the next |
| group． | don and the southeast | two financial |
| proint foreeast made | had been poorly served in the | After a 15 per cent tax |
|  |  |  |
| Pretax profits for the year to end－May | Falling land prices in these areas meant WHC was increas－ | were 12.8 p （5．3p）compared to |
|  | tion of its hom |  |
| in | the south | group had had the float pro－ |
| flouted at 200p．rose 3p to 3077 p ． | Group turnover rose 58 per | ceeds for the full vear，earn－ |
| Mr Pat Carter，chief exect－ | cent．from $£ 23.4 \mathrm{~mm}$ to 836.9 mm ． | inges per share were 16 p against |
| tive，said th | par |  |
| had hoosted admis－ | 3，234 with 11 homes opering | dend is proposen，as fore |
| ch，hut caused | during the year，and through | －COMment |
| drop | average price rises of 5 per | WHC has confirmed |
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| Thee proportion of whis | direcor，ssid borrowmgs were－ |  |
| had fallen from 58 to 48 per | ， |  |
| cent over the year，as WHC | capital expendit ture totalled | ar |
| the balance | ¢23．9m，hut fell to f15m at the | it |
| ed patients，who are | year end． | m |
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| By Catherine Milton | based＂husinesses． | board continues to expect the |
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| under a reshuffled hoard since | to $£ 13.5 \mathrm{sm}$ |  |
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| chairmana，said the company． |  |  |
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| APPOINTMENTS |
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| ADVERTISING |

 DALY FOREIGN EXCHANGE COMMENTARIES，
CHARTS，FORECASTS AND RECOMMENDATIONS


## Thursday \＆Friday （Intemsional edition only） <br> For further information please

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Philip Wrigley on
Philip Wrigley on
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JoAnn Gredell New York
2127524500


## COMPANY NEWS: UK <br> Aspects that may shape investor choice

## Christopher Price examines the recovery potential of the hotel and leisure sector

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FT GUIDE TO WORLD CURRENCIES





## Firmer footing as clouds disperse



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## ScotMet plans $\mathbf{f 4 7 m}$ disposal




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Billiton sells
UK lead recycling operations





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## DOING BUSINESS

 IN RUSSIA?Save time, effort and money at the start All foreign companies wishing to conduct business in Russia need to register there. In
Moscow, registration is handled by the Moscow Registration Chamber. Fortunately, this process can be relatively quick and easy, thanks to Financial Lzvestia which is now offering the Moscow Registration Chamber's own Guide to Registering Companies in Moscow. Written English and in collaboracion with the Heilbronn, this invaluable Guide

- Enables you to select tbe most suitable legal structure for an enterprise - Supplies checklists so you
mistakes when registering - Provides sample registration forms and letters to obtain tbe relevant autborisations - Lists addresses and contact details of key agencies in Moscow
Much of this information is simply unavailable
elsewhere and will be of real practical everyday elsewhere and will be of real practical everyday
use to anyone intending to do business in Russia as well as legaL. financial, accounting and other advisors.
The Guide 10 Registering Companies in Moscow is available exccusively follow.
to order your copy, see below

FINANCIAL IZVESTIA

## Financial Lzvesta is a weekly husiness newspaper. produced by the Financial

 REGISTERING COMPANIES IN MOSCOW


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(©) Southwesterm Bell Corporation
"The One to CallOn"s

Limit on CIS imports fails to move aluminium market

My Kenneth Gooding,


## Keating refuses to help Comalco



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## China targeted for palm oil sales

By Kieran Cooke
MALAYSIA is trying to its palm oil
M' Lil King Yaik, Malay.
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The newsletter said Iran's
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fallen this year within the
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- Worid oll prices rose by
nearly 40 cents a barrel atter a
surprise announcement that
Mr JJan Ping president of
Organisation of Petroleum

Mr. Ping, oll minister of
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ters of Libya and Qatar as well ats ofe secretrary general of
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## revie ducti Lo

London September futares of
Lhe world benchmark crude oil,
thorth Sea Enrent Blend beean North Sea frent Blend, began
to move up fromn fostt below
sich The price ralilied the news. 18.64 shortage hecause
prohlems in the US.
the 2 memburs of of opee has
been blamed for the recent selo 16 last month
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WORILD COMMODITIES PRICES


## Zambia to decide on ZCCM

 privatisation by end of year| Johannesburg |  | South African mining group Angio Amarican was at the |
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| dominates the coontry's | 硡 | Given the large stake of 27.3. |
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| mist | Mr Mpande |  |
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| in pare to be mada by early next | Foreregn investors also favour |  |
| year on the finmming of the |  | what will be their offer and |
| eep mine in the |  |  |


| Disputes threaten nickel producer |  |  | the price for Jeronimo peaches fell below the Fmoprean crisis level of Ecne0.62 or Pta37.68 |
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|  |  | ar- | Before the erisis can be |
| nery produced 4 per cent | nes in July from about | co's plant, mines and head- | deciared over onicauly the |
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| s. Renter reports fry | vival plan was |  |  |
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| Larco, wbose customers |  |  |  |
|  | Mr Yannis Zournadzis, the | owed Dr1.4bn by | t |
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## Industry rejects forecast for Indian jute crop

| By Kenal zose in Calcutta | goverument proc | the go |  |
| :---: | :---: | :---: | :---: |
|  | ment agency, also thinks ministry's estinate is too hi | the export of raw jute in | about 600,000 The fadian |
| lia believe the govermment | Last year the crop tummed out | the export of fibre two yearr | arted osing jute as |
| is belag widly optimistic in |  | decad |  |
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## Disputes threaten nickel producer

## LONDON STOCK EXCHANGE

## FT-SE Index challenges $\mathbf{3 , 0 0 0}$ mark



## Large <br> trades <br> 

FT-A All-Share index

THE OLL and gas sector



EQUITY FUTURES AND OPTIONS TRADING

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| Christopher Price. | dtug in September dur- |  |  |
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FINANCTAL TIMES TUESDAY AUGUST 101993

FT MANAGED FUNDS SERVICE




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AND CAPITAL MARKETS
FINANGIAL FUTURES AND OPTIONS

## FOREIGN EXCHANGES

## Franc weakens on rate cut









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## FT LONDON INT


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look the view that German

TERBANK FIXING
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Frenct rates in two months


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ost of overnight money down cost of overuight money down
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French futures tumble The Bank of France's strategy Catled to impress money
market dealers. The franc ropped nearly 2 centimes. nonetary policy is not credihile oncerned. the markets are mardet in its domestic tender,
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## ONEY MARKETS



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DO YOU WANT TO KNOW A SECRET?



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Money Market
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Money Market $\quad-=$
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## WORLD STOCK MARKETS






## aman <br> Dow at record high after budget victory

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midany, led by recovering gold
stocks. and the composite


Voices raised against Frankfurt revival

## ASIA PAcIRC <br> Nikkei advances as new cabinet takes up office

| Tokyo <br> SHARE prices firmed as the new cabinet of Mr Morihiro Hosokawa was sppointed, writes Emiko Terazono in Tokyo. <br> The Nikkei average rose the futures market prompted arbitrage related buying. It 20,399.83 and rose to a high of ${ }^{20,553.06}$ during the morning <br> Volume remained flat at 190m sbares against 191m. Investment trusts supported prices, while foreign investors were also seen small-lot buying. <br> Advances led declines by 552 to 378 , with 244 issues remaintndex of all first section stocks rose 4.42 to $1,659.01$ in London the ISE/Nikkei 50 index fell Hopes <br> rate cut to boister the omy. Market participants interpreted comments by Mr Hirob isa Fujit, the new finance minister, denying the possibility of a governmeot bond issue to cover a revenue shortage, as an indication that the new govtbe economy througb mone tary measures. <br> higher on hopegy issues were government will allocate pubic spending to tolecommunication infrastructure projects Sharp, the most active of the day, rose Y10 to Y1,400 and Matsushita Electric Indus- trial gained Y30 to Y1,380. Nippon Telegrapb and Telephone advanced Y11,000 to Y927,000. Reports that oil manufacturer, had discorered a substitute for natural |
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writes our Markels staff.
FRANKFURT saw some
action in banks ahead of
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Dresdner, but the pals inder
 day's DM9.5bn. Dresdguer rose
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higher at DMT11.00. higher at DM771.90.
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 with a 4.3 per pernt galn
DUBLIN put on an afternoo spurt as investors boupht into
Aluied rish Banks. Bank of
Irelend and Irish Life ahead of AB's half year resylts todary.
The ISEQ overan inder rose The IEQ overall indes rose
77.40, or 1.6 per cent to $1,7904$.
financlals wers 1.8 per ceal

 attract solid forerign deman
and the CCS Trunency eneral
index rose 0.50 to 123.90
 touching. a 1933 intraday after high
of Frq9.30. The sbares bave
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## SOUTH AFRICA

BTLLION price recovery hopes
and the weak financial rand
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et your hands on them, all you have to do is ift a finger.
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